

FOSTERING OPPORTUNITY

An Annual Report to the Community

2016



Child Focus, Inc.
Making THE Difference!
www.child-focus.org

OUR MISSION

• The Mission of Child Focus, Inc. is to join with communities in strengthening families and improving the quality of life for children.

Board of Directors

Rob Meyer, President

American Modern Insurance Group

Tim Beechuk, Vice President

Retired, Procter & Gamble

Jim Nuckols, Treasurer

Cincinnati Financial Corporation

Marwah Badawi, Secretary

Parent

Brooke Mantanguihan, Head Start Policy Council Chair

Parent

Ben Yoder

Frost Brown Todd, LLC

Margaret Krueger

Retired, Goshen Local School District

Keith Kral

Peoples Bank

Matt Earley

Williamsburg Local Schools

Joe Wagner

Park National Bank

Laura Kramer

Total Quality Logistics

Child Focus, Inc. Leadership Team pictured left to right:

Berta Velilla, Melanie Palmer, Dr. Laura Stith, Tara Keith, Jim Carter, Jeff Finke, Tammy Brewer, Desiree Marler, Sandy Lock, Susan Graham & Pamela Lindeman.

Photo courtesy of Glutz Photography.

It's an exciting time but not for reasons you would think. Our industry continues to challenge us as unfunded mandates, regulations, Medicaid, managed care and behavioral health care are changing in fundamental ways.

Although necessary, this year was an especially challenging year financially. CFI invested significant dollars in startup for facility expansion in Brown and Hamilton counties to address the growing needs of clients in these communities. An investment in the reorganization and growth of our Behavioral Health and Foster Care programs will also allow for future expansion of services and new collaborations in these communities.

Our future is bright. I'm encouraged that our fiscal 2016 revenue grew over 6 percent from the prior year. We continue to have higher expectations for 2017. Our priority is to run great programs everywhere we operate and evolve our business in a way that provides the best outcomes for the 12,827 children, families and adults we served this past year and for those we serve well into the future.

In FY2017, we will be implementing a broad range of initiatives focused on these strategic investments that will provide a foundation that strengthens for years to come. My career at CFI began 38 years ago, and I've never been more excited about our future than I am today. We continue to look for more ways to foster opportunity and to have an even greater impact on the communities that we serve, while remaining steadfast in our commitment to compliance, ethics and doing business the right way.



James L. Carter, CEO
Child Focus, Inc.



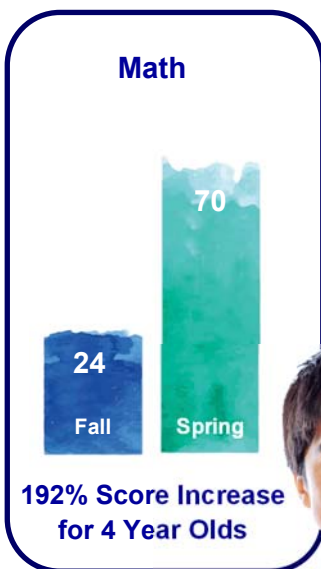
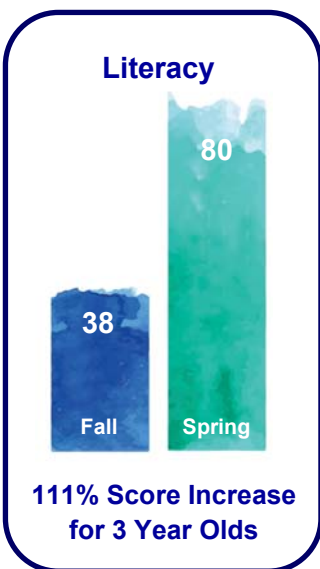
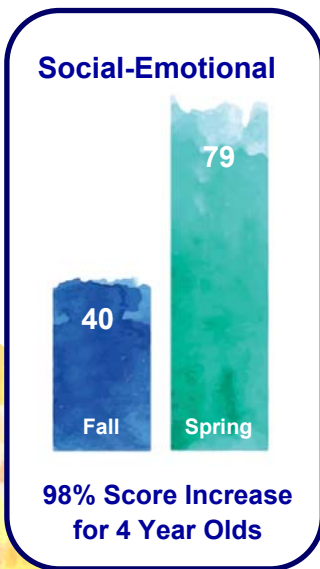
EARLY LEARNING

Child Focus Early Learning programs provide the building blocks for the future success of vulnerable children in our community.

Child Focus Early Learning programs provide the building blocks for the future success of some of the most vulnerable children in our community. Our programs focus on realizing positive outcomes for children and family to close the achievement gap and build a promising future. Data and service outcomes are from the 2015-2016 Fiscal Year.

Children ages 0-5 participate in high quality early learning opportunities designed to prepare them for the skills they need to succeed in school and later in life with the intentional engagement of families as essential partners. Evidence shows that children in poverty can start school up to 60% below their peers. In Clermont County only 66% of all kindergarten students are prepared for school. As shown below, children participating in Child Focus Early Learning programs achieve remarkable outcomes:

- 91% of preschool age children meet or exceed mastery benchmarks in **Fine Motor** skills.
- 90% of preschool age children meet or exceed mastery benchmarks in **Cognitive** skills.
- 88% of preschool age children meet or exceed mastery benchmarks in **Social-Emotional** skills.
- 87% of preschool age children meet or exceed mastery benchmarks in **Gross Motor** skills.
- 82% of preschool age children meet or exceed mastery benchmarks in **Literacy** skills.
- 80% of preschool age children meet or exceed mastery benchmarks in **Language** skills.
- 76% of preschool age children meet or exceed mastery benchmarks in **Math** skills.



100%
Percent of Spanish speaking 4 year olds who have a solid foundation in their home language and are ready to learn English.



COMMUNITY MENTAL HEALTH

- The goal of Community Mental Health is to alleviate mental health difficulties and improve functioning in critical life areas.

Most Common Reasons for Treatment

Academic Concerns & Self-Harm

5%

16%

Aggressive Behavior

20%

Socialization Concerns & Anxiety

9%

School Behavior & Oppositional Behavior

Mental health wellness is fundamental and serves as the foundation for healthy functioning in all areas of daily living. As an industry leader, Child Focus specializes in providing quality care to children, families and adults. Data and service outcomes are from the 2015-2016 Fiscal Year.

The goal of **Mental Health Counseling and Therapy** is to reduce individual and family problems and improve functioning in daily living areas such as home, school, work and community. **99%** of individuals receiving counseling and therapy services reported satisfaction with counseling and therapy services and **70%** evidenced improvement in individual or family problems.

Mental Health Case Management (CPST) provides comprehensive care coordination, support and assistance in helping persons served meet daily living needs successfully. **95%** of persons served reported satisfaction with mental health case management services, **52%** evidenced improved functioning at home, **51%** evidenced improved functioning at school or work and **45%** evidenced improved functioning in the community.

The goal of **Crisis Services** is to stabilize mental health functioning and safeguard imminent risk of harm to self or others. **92%** of persons served reported that the crisis intervention service effectively helped them manage the crisis situation and they were highly satisfied with the services and support provided.

The goal of **Diagnostic Evaluation** is to identify underlying cognitive, social and emotional factors which may be contributing to mental health, academic and social concerns. **100%** of persons served reported satisfaction with services and indicated the primary concern or question was answered during the evaluation process.

The goal of **Day Treatment** programming is to provide intensive mental health treatment and educational support to youth who have special social and emotional care needs. **83%** of caregivers reported improvement in their youth's target behavioral difficulty and **98%** reported they were satisfied with the program.

The goal of **Juvenile Court Mental Health** is to reduce on-going juvenile justice involvement and improve behavioral functioning of youth in critical areas of daily living. **86%** of persons served reported satisfaction with services. **82%** reported improvement in functioning at school, **54%** reported improvement in functioning at home and in the community. This is a significant and excellent outcome result for at-risk youth referred by the court system.

The goal of **School Mental Health Prevention** is early identification of youth who are at-risk for developing mental health problems that negatively impact functioning in daily life, health promotion and prevention education. Of the school prevention youth served during the fiscal year, **79%** were new student referrals. **53%** reported a decrease in the identified mental health concern and over half reported making progress in 3 or fewer prevention sessions as prevention mental health is a short term service.



OUT OF HOME CARE

Child Focus provides comprehensive out-of-home placement and supportive services to children and their families.

Child Focus, Inc. believes every child deserves a safe, loving home. The demand for foster homes and placement openings is dramatic in the Southwest region. Providers across the city are struggling to meet the demand for foster homes in the child welfare system. The number of children entering care simply outpaces the number of available caregivers and there is a great shortage for foster homes for special populations such as older children, children with mental health disorders, teens, sibling groups, juvenile justice-involved youth and more recently, babies born drug addicted. Data and service outcomes are from the 2015-2016 Fiscal Year.

The goal of **Foster Care** is to provide a safe and stable home life for children unable to live with their birth families. Children in foster care benefit from placement stability and continuity of care. During the 2015-2016 fiscal year, **83** children were placed in foster care at Child Focus, Inc. At discharge from care, **65%** of children were either reunified with family or they were adopted by their foster caregivers. **5%** of children emancipated from care at the age of 18 and **10%** of children in care disrupted placement due to the need for a higher level of care.

96% of children in foster care had a single foster home placement during their initial 12 month placement period. **81%** of all foster children in care benefitted from a single foster home placement during the 13-month average length of stay. National benchmarks indicate that **80%** of children in foster care should not have more than 2 placements in a 12-month period. Outcome data for foster home safety and continuity of care yield superior results and serve as concrete indicators of the effectiveness of placement services and safety for children in care.

100% of children in foster care meet school attendance guidelines and **95%** evidence passing grades. Outcome findings indicate that school-age children placed in Child Focus Inc. foster care are well supported to achieve academic success.

100%

Percent of children in foster care who were free from child abuse and neglect.



BY THE NUMBERS

Accessibility, quality control and volunteers play a vital role in our ability to support the children, families and adults in our community.

COMMUNITY OUTREACH

23 Preschools

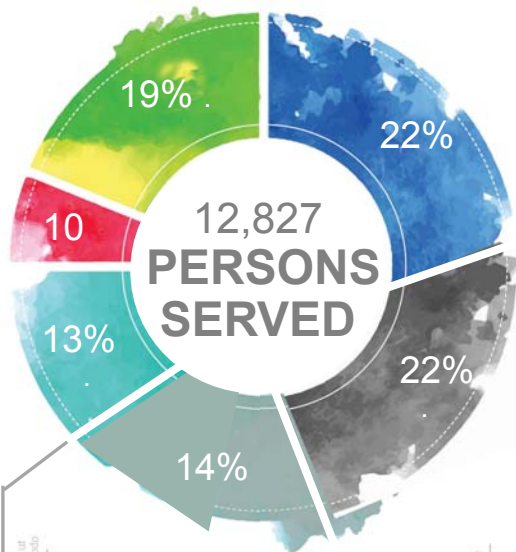
39 Foster Homes

3 Pediatric Offices

71 Schools

37,980

Number of students who had access to quality mental health services.



Count of Persons Served by Program: 22% (2,839) Clermont Co. Crisis Hotline, 22% (2,758) Community Mental Health, 14% (1,740) Early Childhood Mental Health, 13% (1,692) School Mental Health, 10% (1,278) Training, 19% includes: 4% (547) Head Start, 3% (432) Mobile Crisis, 3% (323) Crisis Response Team, 2% (249) Early Head Start, 2% (221) Before & After School, 1% (136) Juvenile Court, 1% (116) K+, <1% (91) Wasserman Youth & Adolescent Center, (85) Genesis, (83) Foster Care, (49) Summer Bridge, (36) Summer Camp and (18) Early Childhood Day Treatment.

1. Accessibility

Child Focus provides services in over 100 locations and hundreds of homes to be as accessible to children, families and adults as possible.

2. Quality

Early Learning programs are Step Up to Quality (SUTQ) rated and Behavioral Health programs are accredited by Commission on Accreditation of Rehabilitation Facilities (CARF). The program standards are based on national research, which lead to improved outcomes for children, families and adults.

3. Volunteers & Donors

Parents, PNC Bank, American Modern Insurance Group, Baxla Tractor, 700 WLW, United Way, iheartmedia, Liberty Mutual, Mercy Health Center, Delta Dental, Children's Hospital Medical Center, Ameritas, Park National Bank, Kamphaus, Henning & Hood, Frost Brown Todd and USI Midwest have donated their funding, time and/or staff to provide valuable supports to children and families.

GIVING TREE

119 Families with 316 Children were helped over the holidays, with clothing, food, shoes and toys. Thank you to our staff and community volunteers! 4H, Alliance Data, Amelia Business Association, American Modern Insurance Group, Chik-fil-A Eastgate, Clark Schaefer Consulting, LLC, Clermont County Rotary, Express Employment, GfK Custom Research, LLC, CNE Lions Club, TQL, Lerner, Sampson & Rothfuss, UC Realtor Group, Macy's, Mt. Moriah, Park National Bank, PPG, Sharefax Credit Union, Siemens PLM Software, Taleded, Wellington & Mercy Hospital.

OUR FINANCIALS

Federal, state and local government grant funds, Brown and Clermont Mental Health Boards, contracts with other agency and school partners, client fees, insurance and United Way allow us to serve families.

The final, agency-wide audit report for Fiscal Year ending June 30, 2016 was conducted in accordance with auditing standards generally accepted in the United States of America, the standards applicable to financial audits contained the Government Auditing Standards, issued by the Controller General of the United States; and OMB Circular A-133. The audit did not contain any non-compliances, any questioned costs, any instances of non-compliance with any funding sources, or reveal any material weaknesses in the agency's internal control system.

Child Focus, Inc. Statement of Activities Year Ended June 30, 2016

Support:

Federal Grants	3,271,606
State & Local Subsidies	1,611,148
Title XIX & Other Federal Funds	3,491,439
School District Contracts	864,082
Therapeutic Foster Care Funds	835,396
Early Head Start	1,309,591
In-kind Program Revenue	287,160
United Way	301,472
Contributions	367,684

12,339,578

Revenue:

Day Care Funds	887,475
Fees:	
Self-Pay	80,552
Agency	70,859
Miscellaneous Income	95,256
Special Events Less Expenses of \$16,735	7,450
Child/Adult Food Care Reimbursement	256,078
Home Based Intervention	390,642
Ohio Children's Trust Fund	69,035
Investment Income	88,553
Training	33,083
Insurance Fees	274,549
Rental Income	33,006
Realized and Unrealized Gain on Investment	(64,884)
Gain on Sale of Property and Equipment	3,100
Release from Restrictions	0

Total Support and Revenue:

14,564,332

Expenses:

Program Services	13,108,371
Management and General	2,112,218
Fundraising	10,952

Total Expenses:

15,231,541

Change in Net Assets

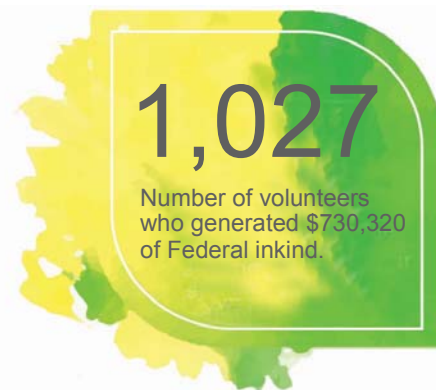
(667,209)

Net Assets, Beginning of Year

7,293,473

Net Assets, End of Year

6,626,264



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Agency Partner